

Cabinet Committee on Performance Improvement
Meeting to be held on Monday, 5 December 2016

Report of the Head of Legal & Democratic Services

Electoral Division affected:
(All Divisions);

Risk and Opportunity Register Quarter 3
(Appendix 'A' refers)

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Executive Summary

This report provides an updated (Quarter 3) Risk and Opportunity Register for the Committee to consider and comment upon.

Recommendation

The Committee are asked to note the updated Risk and Opportunity Register at Appendix A.

Background and Advice

Following the corporate approach to reporting on risk and opportunity the quarter 3 Risk and Opportunity register was recently reported to Management Team. Following this the reports are presented to the Cabinet Committee on Performance Improvement (CCPI) and then to the next Audit and Governance Committee in January 2017. An updated Risk and Opportunity Register is attached at Appendix A and the Committee is asked to comment upon it.

The key highlights in the register include:

- for this quarter there are no additions or deletions to the register;
- allowing for mitigating actions, the residual risk score for the following entries remain 12 or above so the issue remains on the register:

Risk Identification Number (RIN)	Risk Description
CR1	Failure to implement the county council's MTFS. Further mitigating actions added but residual risk score remains unchanged.

CR2	Risk to the on-going financial viability of the county council. Further mitigating actions added but residual risk score remains unchanged.
CR4	Delivering Organisational Transformation. Further mitigating actions added but residual risk score remains unchanged.
CR5	Inability to adequately protect and safeguard children. Further mitigating actions added. Direction of travel updated.
CR6	Failure to comply with statutory requirements and duties relating to CLA, children in need and children leaving care. No change.
CR7	Failure to recruit and retain experienced staff within Children's services. Further mitigating actions added and direction of travel updated.
CR8	Reputational damage and risk of direct intervention by DFE. Direction of travel updated.
CR12	Inability to implement/maintain systems that produce effective management information. Further mitigating actions added but residual score remains the same.
CR15	Delivering new waste management arrangements – direction of travel updated.
CR16	Management of the County Council's assets. Further mitigating actions added but residual score remains the same.
CR20	Transforming care (Winterbourne). Residual score remains at 12.
CR21	Service user/customer risk associated with the inability to influence behaviour change in demand and expectations continue to rise. Residual score remains at 12.
CR24	Failure to achieve targets with National Troubled Families Unit. No change.
CR25	Failure to implement and meet the statutory requirement to children and young people with special educational needs and/or disabilities.
CR26	Proposed museums closures. Further mitigating actions added but residual score remains the same.
CO1	Developing a new model for public service delivery in Lancashire. Further maximising actions added.
CO2	Delivering economic growth. Further maximising actions added.

CO3	Opportunities through delivering the corporate strategy and property strategy. No change.
CO4	Health & Social Care Integration. Further maximising actions added.

Implications:

This item has the following implications, as indicated:

Risk Management

Good governance enables an Authority to pursue its vision effectively as well as underpinning that vision with sound arrangements for control and management of risk. An Authority must ensure that it has a sound system of internal control which includes effective arrangements for the management of risk. Failure to develop and maintain a Corporate Risk & Opportunity Register means the County Council would be negligent in its responsibilities for ensuring accountability and the proper conduct of public business.

List of Background Papers

Paper	Date	Contact/Tel
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NA

Reason for inclusion in Part II, if appropriate

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